



# Infrastructure Plan

**2020**  
& BEYOND

*Invest – Innovate – Differentiate*

2016 - 2020



tasracing



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## *From the Chairman Dean Cooper*



### **I am pleased to present to you our Infrastructure Plan for 2016-2020.**

Following a period of consultation with our stakeholders, this Infrastructure Plan represents a key milestone as we look to 2020 and beyond. Our sustainable position has allowed us the opportunity to invest – for the benefit of the Tasmanian racing industry.

We have taken your feedback on board and are pleased that our identified priorities for investment are broadly supported by participants’ feedback. We all share the same vision – to enhance and grow a sustainable racing industry in Tasmania.

Tasracing is confident that it has made decisions and prioritised projects based on four key and important principles - overall benefit to industry, affordability, welfare and safety. We are unfortunately not in a position to do everything at once and we acknowledge there may be disagreement amongst participants for some decisions and projects. However, we seek your support and commitment to moving towards 2020 with confidence.

We have committed up to \$43 million to invest in infrastructure over 5 years. This includes yearly capital expenditure and investment in major projects. Tasracing will fund this investment from operating cash flows and will not take on debt. This is important for our industry in order to sustain our financial position across a changing and dynamic landscape.

On behalf of the Tasracing Board and team, thank you for your input and continued passion for your industry.

A handwritten signature in black ink that reads "Dean Cooper". The signature is written in a cursive, flowing style.

**Dean Cooper**  
Chairman



# INFRASTRUCTURE STRATEGY

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Tasracing places great importance on meeting the needs of participants today and those in the next generation, while respecting and recognising racing traditions.

Driven by the company's customer focus model, infrastructure decisions are undertaken with consideration for the demands of the end customer - both on-course patrons and off-course wagering customers.

The safety of employees, participants and venue patrons is paramount. We have increasing obligations to ensure we provide a safe place to work and a safe environment for patrons to enjoy.

Making efficient use of resources and funds is critical to financial sustainability and growth.

Enhancing welfare reform in our greyhound racing industry is a key focus and priority. To support the re-homing strategy, new infrastructure for the Greyhound Adoption Program is required.

Tasracing is committed to funding key infrastructure projects over 5 years from cash flows, without further borrowing. Funding is subject to forecasted revenue and race field fee growth. If this is not met, then projects and their priorities may need to change.

We will follow best practice procurement processes when undertaking projects and investments, and will buy local where possible.

Tasracing has legislative responsibility for developing and maintaining racing venues under its control.

Our annual capital expenditure budget incorporates works which are required due to ageing assets and infrastructure, as well as upgrades or changes as a result of WHS requirements. Tasracing must also comply with relevant building regulations.



**Forecast  
infrastructure  
investment of up  
to  
\$43m  
over 5 years**



# MAJOR PROJECTS

## Build a dedicated facility for the Greyhound Adoption Program

As previously advised, expansion of our GAP facility is necessary to increase re-homing efforts for retired greyhounds – a key welfare initiative for the greyhound racing industry.

It is expected this project will commence in late 2016 and be completed in 2017.

## Invest in the Elwick Thoroughbred Tracks

Tasracing will commence a project to investigate the redevelopment of the turf tracks at Elwick. This will involve the formation of a working group which will include representatives from Tasracing, the Tasmanian Racing Club (TRC) and the Thoroughbred Advisory Network (TAN).

Once established, the first objective of the working group will be to explore available redevelopment options and to understand the associated costs, timelines and affect on racing activities. A communication strategy will also be developed to ensure the industry is kept abreast of progress.





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## OTHER PROJECTS

- Complete construction of greyhound straight track at Ulverstone
- Commence a schedule of works to upgrade and construct new stable facilities at Spreyton and Longford (2016-2020)
- Replace luminaries on the harness lighting system at Elwick
- Improve drainage on all tracks at Brighton
- Replace air-conditioning in grandstand at Mowbray
- Enhance and improve owner/trainer facilities for race day at Elwick, Mowbray, Spreyton and DAPS
- Construct larger female jockey facilities and improve male facilities at Spreyton





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## UPGRADES AND MAINTENANCE BY VENUE

The items listed below reflect necessary upgrades and maintenance for each racing venue. They also address participant needs and expectations. Projects will commence in 2016/2017, unless stated otherwise.

### Southern Region

#### Elwick:

- Provide viewing areas within tie-up stalls
- Upgrade irrigation on greyhound track
- Upgrade telecommunications infrastructure for high definition television coverage
- Maintain and improve internal road system
- Essential works on the heritage grandstand

#### Brighton:

- Improve internal infrastructure (access roads and drainage)
- Improve thoroughbred training track





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# UPGRADES AND MAINTENANCE BY VENUE

## Northern Region

### Mowbray:

- Purchase new harness barrier unit
- Purchase new thoroughbred starting gates
- Renovate grandstand (2017/2018)
- Invest in new track maintenance equipment
- Upgrade air-conditioning in greyhound kennels

### Carrick:

- Upgrade public amenities
- Develop and implement a long-term plan for the site in conjunction with the Club

### Longford:

- Upgrade running rail and training tracks







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## UPGRADES AND MAINTENANCE BY VENUE

### North-West Region

#### Spreyton:

- Re-wax synthetic surface
- Replace photo finish tower
- Invest in new track maintenance equipment
- Monitor Tapeta synthetic surface, which may require replacement from 2019

#### DAPS:

- Essential maintenance works
- Upgrade harness lighting (in 2019/2020)





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## COMMUNICATION AND CONSULTATION

Tasracing recognises the importance and value of regular communication and consultation with industry participants.

Industry will continue to be kept informed of infrastructure updates via email, SMS and social media. We will also commence venue management meetings with clubs.

Our quarterly meetings with the Thoroughbred Advisory Network (TAN), Harness Industry Forum (HIF) and Greyhound Reference Group (GRG) will also provide a opportunity to communicate progress on key infrastructure projects, and to discuss matters or concerns.

If you have any questions or require further information, please contact our Assets and Facilities team.

Email: [admin@tasracing.com.au](mailto:admin@tasracing.com.au)

Web: [tasracingcorporate.com.au](http://tasracingcorporate.com.au)

Phone: 03 6212 9333

